

What's on Pharma's Licensing Wishlist?

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Asset licensing, mergers, and acquisitions have become an integral pipeline expansion strategy for Pharma. The realization over the past two decades that productivity of internal R&D alone is unsustainable coincides with an increase in discovery collaborations, the inlicensing of early, preclinical, and clinical stage drug candidates, and the acquisition of innovative biotech companies. Concurrently, early partnering can provide many small biotech or pharmaceutical companies with validation and much needed capital for expanding R&D efforts in other areas, enabling diversification of their pipelines, and mitigating risk. Alternatively, acquisition of a biotech by Pharma is an ideal exit strategy for many small companies' initial investors.

What is Pharma searching for?

Stage of asset development, therapeutic area, and asset differentiation are all important factors for gaining the attention of Pharma. Many Pharma companies provide specific web pages that detail their BD interests precisely, while others offer downloadable pdf brochures that publicly disclose their therapeutic area partnering interests.

We assembled a list of 64 pharma companies with market capitalizations of greater than \$10B USD and that provide partnering web pages or pdf's on their websites (Table 1), offered here as a resource. The information provided by Pharmas can indicate either broad descriptions of diseases of interest or more precise details of target indications, modalities, stages of development, and even specific pathways that are considered in scope. We have compiled this information and have provided links to each company's partnering and "therapeutic areas of interest" webpages or their downloadable

content and have listed each company's stated partnering interests as of 07/25/2021.

Which therapeutic areas have the highest probability of attracting attention?

In order to answer this question, we standardized the areas of partnering interest (Table 2) according to those used by a majority of companies or, when there was no commonly used specification, we selected a suitable grouping. Using these standardized groupings, companies indicated 1 - 11 areas of interest, with a mean of 4.9 and a median of 5.0. The most popular areas of partnering interest listed by the 64 Pharma companies were Oncology (67%), Neuroscience (55%), and Immunology (55%), followed by Infectious diseases (45%), Endocrine/Metabolic (41%), Cardiovascular (38%), and Rare/Genetic (27%) (Figure 1).

The greater proportion of companies interested in oncology, immunology, and neuroscience suggests that a biotech company may have a higher probability of attracting the attention of Pharma if its drug development programs target these therapeutic areas. However, while Rare/Genetic diseases are of interest to only 27% of Pharma companies in the filtered list, orphan status protections for these indications can provide additional incentives that often prove to be very attractive to Pharma.

Partnering guidance

Whether or not your company is developing a therapeutic for a 'hot' indication or drug target, it is crucial to be prepared in advance of reaching out to potential partners. The entire partnering process for a pharmaceutical asset can take over a year to complete, depending on a number of factors



such as the type of molecule and disease indication, how advanced the program is in development, what volume of data has to be considered, how competitive the space is, and how complex the deal terms are. Alacrita has considerable experience in supporting companies with partnering and can provide assistance across the entire partnering process.

To ensure your asset is ready for partnering, we recommend the following initial workplan regarding materials preparation and partner screening:

- Build a virtual data room
- Mock due diligence and gap analysis
- Prepare non-confidential (NC) and confidential pitch decks
- Identify and prioritize prospective partners for outreach

Alacrita can assist you with these steps, and our network of expert associates ensures we have the scientific and business expertise on hand to highlight the strengths of your asset and express its value. If you are already in discussions with potential partners, we can provide you with a deal comparables analysis, sales forecast and rNPV asset valuation, and/or transactional support to ensure that deal terms are fair. Alternatively, if your company is in a position to in-license an asset, our team of asset scouting experts can help you source and evaluate assets that meet your search criteria and enable you to diversify your pipeline.

Visit www.alacrita.com for more information.



 Table 1. Pharma Partnering Interests

Company	General Partnering Website	Company Areas of Interest Website	Current Areas of Interest Immunology, Oncology, Neuroscience, Cystic Fibrosis, Retinal degeneration, Glaucoma, Body aesthetics (facial and body filling, breast reconstruction/augmentation, and regenerative soft tissue repair), Women's Health, Virology						
AbbVie Inc	https://www.abbvie.com/partnerships.ht ml	https://www.abbvie.com/partnerships/areas- of-interest.html							
Alexion Pharmaceuticals Inc	https://alexion.com/our- research/research- partnerships/externally-sponsored- research	https://alexion.com/our-research/research- and-development	Rare diseases in Hematology, Nephrology, Neurology, Metabolic Disorders, breakthrough therapies for rare diseases outside of our core focus.						
Alnylam Pharmaceuticals Inc	https://www.alnylam.com/about- alnylam/investigator-initiated-studies/	https://www.alnylam.com/our-science/the-science-of-rnai/	RNAi therapeutics for genetic diseases, cardiometabolic diseases, infectious diseases, and central nervous system (CNS) and ocular diseases						
Amgen Inc	https://www.amgen.com/partners/	https://www.amgenbd.com/resource/161013 9576000/Brochure AmgenBD?	Oncology/Hematology, Cardiovascular Disease, Bone Heatlh, Nephrology, Inflammation, Neuroscience						
Astellas Pharma Inc	https://www.astellas.com/us/innovation/ partnering	https://www.astellas.com/us/innovation/areas -of-interest	Oncology, Urology, Nephrology, Immunology, Neuroscience, Muscle Diseases, ophthalmology, Regenerative Medicine, Vaccines, Gene Therapy						
AstraZeneca plc	https://www.astrazeneca.com/Partnering.html	https://www.astrazeneca.com/our-therapy- areas.html	Oncology, Cardiovascular, Renal, Metabolism, Respiratory & Immunology, autoimmunity, infection & vaccines, neuroscience and gastroenterology						
Baxter International Inc	https://www.baxter.com/our- story/fueling-collaborative-innovation	https://www.baxter.com/our-story/fueling- collaborative-innovation/baxter-ventures	In-Hospital Solutions and Therapeutics, Medical devices, Diagnostic tools, Renal therapies						
Bayer AG	https://pharma.bayer.com/partnering	https://pharma.bayer.com/our-areas-interest	Cardiology, hematology, oncology, women's healthcare, ophthalmology, radiology						
BeiGene Ltd	https://www.beigene.com/partnering/partnering-with-beigene	https://www.beigene.com/science-and- product-portfolio/research-development	Cancer (molecular targets), immuno-oncology therapies, combination therapies						
Biogen Inc	https://www.biogen.com/en_us/contact.html	https://www.biogen.com/en_us/scientific-expertise.html	MS & neuroimmunology, neuromuscular disorders (SMA, ALS), movement disorders (Parkinson's), Alzheimer's & dementia, ophthalmology, neuropsychiatry, immunology, acute neurology, neuropathic pain						
BioMarin Pharmaceutical Inc	https://www.biomarin.com/our- company/funding-and- support/independent-research/	https://www.biomarin.com/products/pipeline	Genetic therapies for rare diseases						



Company	General Partnering Site	Company Areas of Interest Site	Current Areas of Interest						
Boehringer Ingelheim	https://www.boehringer- ingelheim.com/partnering	https://www.boehringer- ingelheim.com/partnering/working- together/partnering-interests	CardioMetabolic Diseases, CNS Diseases, Immunology, Oncology & Cancer Immunology, Respiratory Diseases, Retinal Health						
Bristol Myers Squibb Co	https://www.bms.com/researchers-and- partners/partnering.html	Solid tumors, hematology, cardiovascular, immunology, fibrotic diseases, neuroscience, translational medicine, cell therapy							
Celltrion Inc	https://celltrion.com/en- us/contact/customer	https://celltrion.com/en- us/science/rndstudy	Biosimilars (cancer, autoimmune disease, Osteoporosis, Asthma, IBS, dyslipidemia), novel antibody drugs (infectious disease, cancer, autoimmune), vaccines, fusion technology						
Chongqing Zhifei Biological Products Co Ltd	http://en.zhifeishengwu.com/about/hzhb	http://en.zhifeishengwu.com/produce/zy cp/	Vaccines						
Chugai Pharmaceutical Co Ltd	https://www.chugai- pharm.co.jp/english/profile/strengths/ind ex.html	https://www.chugai- pharm.co.jp/english/ir/rd/structure.html	"Technology research and genetic analysis for therapeutic antibodies;						
CSL Behring	https://www.cslbehring.com/partnering	https://www.cslbehring.com/r-and-d/r- and-d-capabilities	At Fuji Gotemba Research Laboratories focus on bone and joint, renal, hematologic and immune diseases, cancer"						
CSPC Pharmaceutical Group Ltd	https://www.cspc.com.hk/en/contacts/contactus.php	https://www.cspc.com.hk/en/competence/strategies.php	Immunology, Hematology & Thrombosis, Transplant, Respiratory, Cardiovascular & Metabolic						
Daiichi Sankyo Co Ltd	https://www.daiichisankyo.com/about us/partnerships/business development/index.html https://www.daiichisankyo.com/rd/strategy_operations/open_innovation/	https://www.daiichisankyo.com/rd/strate gy operations/open innovation/our inte rests/	Oncology, autoimmunity, psychiatry and neurology, digestion and metabolism, cardio-cerebrovascular system and anti-infectives						
Dr Reddy's Laboratories Ltd	https://www.drreddys.com/partners/prospective-partners/	https://www.drreddys.com/our- products/therapeutic-focus/	Oncology, rare diseases (monogenic, non-monogenic), CNS, ophthalmology, chronic heart failure, immunology						
Eisai Co Ltd	https://www.eisai.com/sustainability/part ner/partnership/index.html	https://www.eisai.com/company/glance/index.html	Oncology, gastroenterology, cardiovascular, anti- diabetic, dermatology, pain						
Eli Lilly & Co	https://www.lilly.com/partners/scientific- partnering	https://www.lilly.com/partners/scientific- areas-of-interest	Neurology, Oncology						
Fresenius SE & Co KGaA (Fresenius Kabi)	-	https://www.fresenius.com/fresenius-kabi	Loxo Oncology, neurodegenerative disease, pain & migraine, diabetes and related complications, immunology, new therapeutic modalities						
Gan & Lee Pharmaceuticals	http://www.ganlee.com/en/index.php?op tionid=673	http://www.ganlee.com/en/index.php?o ptionid=663	I.V. generic drugs, infusion therapies and clinical nutrition products, biosimilars (autoimmune disease, oncology), transfusion technology						



Company	General Partnering Site	Company Areas of Interest Site	Current Areas of Interest					
Genmab A/S	https://www.genmab.com/partnering/	https://www.genmab.com/research- innovation/antibody-technology-platforms/	Antibody therapeutics (cancer, autoimmune conditions, inflammation, central nervous system conditions and infectious diseases)					
Gilead Sciences Inc	https://www.gilead.com/utility/contact/partnership-request	https://www.gilead.com/science-and- medicine/medicines	HIV/AIDS, COVID-19, Liver Disease, Hematology/Oncology, Cardiovascular, Inflammation/Respiratory					
GlaxoSmithKline plc	https://www.gsk.com/en- gb/partnerships/	https://www.gsk.com/en-gb/research-and- development/partnerships/our-areas-of- interest/	Respiratory, HIV/Infectious Disease, Vaccines, Oncology, Immune system, Human Genetics, Advanced Technologies					
Hansoh Pharmaceutical Group Co Ltd	-	http://www.hspharm.com/product/kang-zhong- liu-list-0.htm	CNS, oncology, anti-infectives, diabetes, gastrointestinal, and cardiovascular					
Horizon Therapeutics plc	https://www.horizontherapeutics.com/company/partnering	https://www.horizontherapeutics.com/science/r esearch-development	Endocrinology, Nephrology, Neuroimmunology, Opthalmology, Rare diseases, Rheumatology					
Hualan Biological Engineering Inc	http://english.hualanbio.com/	http://english.hualanbio.com/products/	Blood and vaccine products					
Incyte Corp	https://www.incyte.com/what-we-do/collaborate-partners-in-science	https://www.incyte.com/what-we-do/drug- development	Oncology, Inflammation, Autoimmunity					
Innovent Biologics Inc	http://innoventbio.com/en/#/cooperate	http://innoventbio.com/en/#/research	Oncology, autoimmune, metabolic diseases, ophthalmology					
Japan Tobacco Inc (agreement with Torii Pharmaceutical Co., Ltd. To develop drugs)	https://www.torii.co.jp/en/contact/	https://www.torii.co.jp/en/company/research.html	Glucose and lipid metabolism, immune disorders and inflammation, virus research					
Jiangsu Hengrui Medicine Co Ltd (R&D division Shanghai Hengrui Pharmaceutical Co)	http://www.shhrp.com/about/134573040 3.html	http://www.shhrp.com/research/1345730683.ht ml	Tumor and diabetes drugs, expand the field of protein and antibody biopharmaceuticals					
Johnson & Johnson	https://jnjinnovation.com/innovation- centers	https://jnjinnovation.com/partnering/pharmace uticals	Cardiovascular & Metabolism; Immunology; Infectious Diseases & Vaccines; Neuroscience; Oncology; and Pulmonary Hypertension					
Kirin Holdings Co Ltd (Kyowa Kirin division)	https://www.kyowakirin.com/what we do /research collaboration licensing/index. html	https://www.kyowakirin.com/what we do/appr oach for innovation/index.html#anc-h5o-4 https://www.kyowakirin.com/what we do/index _html	Therapeutic antibodies (oncology, nephrology, central nervous system and immunology), small molecule drugs, nucleic acid drugs, regenerative medicine					



Company	General Partnering Site	Company Areas of Interest Site	Current Areas of Interest					
		https://www.lgchem.com/upload/file/intro	Diabetes, cardiovascular, musculoskeletal,					
LG Chem Ltd	https://www.lgchem.com/main/index	duce/2021 Introduction of LGChem EN[autoimmune, growth hormones, hepatitis B and					
		<u>15].pdf</u>	pentavalent vaccines, aesthetics					
Monarini	https://www.menarini.com/en-	https://www.menarini.com/en-	Oncology, CV/Metabolic, Respiratory, Pain, Anti-					
Wellallii	us/partnering	us/partnering/our-therapeutic-focus-areas	infectives, dermatology, aesthetic medicine					
Marak & Calpa	https://www.merck.com/licensing/home.ht	https://www.merck.com/research/index.ht	Oncology, Vaccines, Infectious Diseases, COVID-19,					
Merck & Co Inc	ml	ml#WhatWereWorkingOn	cardio-metabolic disorders					
	https://www.emdgroup.com/en/company/	https://www.emdgroup.com/en/research/	Oncology, Immuno-Oncology, Immunology, Multiple					
Marriago		our-approach-to-research-and-	Sclerosis, Fertility					
Menarini Merck & Co Inc Merck KGaA Mitsubishi Tanabe Pharma Corp Neurocrine Biosciences Inc Novartis AG Novo Nordisk A/S Ono Pharmaceutical Co Ltd Otsuka Holdings Co Ltd Pfizer Inc	partnering/collaboration/collaboration-in-	development/healthcare/our-r-and-d-						
	healthcare.html	areas-of-focus.html						
Mr. I. I. T. I. Di	https://www.mt-		CNS, Immuno-inflammation, vaccines, diabetes and					
	pharma.co.jp/e/sustainability/social/medica	https://www.mt-	diabetic nephropathy					
Corp	l development.html	pharma.co.jp/e/develop/pipeline.html						
Neurocrine Biosciences	https://www.neurocrine.com/investors/part	https://www.neurocrine.com/pipeline/pip	Neurological and endocrine related disorders					
Inc	nerscollaborators/	eline-overview/						
			Oncology, Cardiovascular, Metabolic & Renal					
Mitsubishi Tanabe Pharma Corp Neurocrine Biosciences Inc Novartis AG Novo Nordisk A/S Ono Pharmaceutical Co Ltd	https://www.novartis.com/our-		Diseases, Immunology & Dermatology,					
	company/novartis-partnering	https://www.novartis.com/our-focus	Neuroscience, Ophthalmology, Respiratory					
			Diseases, Cell and Gene Therapy					
	https://www.novonordisk.com/research-	https://www.novonordisk.com/disease-	Type 1 Diabetes, Type 2 Diabetes, obesity, growth					
Novo Nordisk A/S	and-development/partner-with-us.html	<u>areas.html</u>	disorders, hemophilia					
Ono Pharmaceutical Co	https://www.ono-	https://www.ono.co.jp/eng/rd/philosophy.	Oncology, Immunology, Neurology, Unmet Medical					
Ltd	pharma.com/company/rd/licensing.html	html	Needs					
			Neuroscience, nephrology, autoimmune, oncology,					
Otsuka Holdings Co Ltd	https://www.otsuka.co.jp/en/partnering-	https://www.otsuka.co.jp/en/pharmaceutic	gastrointestinal disorders, cardiovascular diseases,					
	and-licensing/inquiry-form/form	al-business/	ophthalmology, dermatology					
		https://www.pfizer.com/science/therapeuti	Internal Medicine, Rare Disease, Inflammation &					
Pfizer Inc	https://www.pfizer.com/partners	<u>c-areas</u>	Immunology, Vaccines, Oncology					
			Urology, Cardiovascular, Metabolic diseases,					
	https://www.recordati.com/en/partnering/o	https://www.recordati.com/en/partnering/	Gastrointestinal, Allergy, CNS, Rare diseases,					
Recordati SpA	ur capabilities/	our needs/	particularly in the endocrinology and metabolic					
			areas					
L	1	1	4.000					



Company	General Partnering Site	Company Areas of Interest Site	Current Areas of Interest						
Regeneron Pharmaceuticals Inc	https://www.regeneron.com/collab orations	https://www.regeneron.com/research- areas	Oncology and cancer immunotherapy, immunology, infectious diseases, neuroscience, ophthalmology, rare diseases						
Roche Holding AG	https://www.roche.com/partnering/ about partnering at roche.htm	https://www.roche.com/partnering/pharma-areas-of-interest.htm	Immunology, Oncology, Neuroscience, Rare Diseases, Vaccines, Diabetes, Cardiovascular						
Sanofi SA	https://www.sanofi.com/science- and- innovation/partnering/creating- value-together#partnering-with-us	https://www.sanofi.com/- /media/Project/One-Sanofi- Web/Websites/Global/Sanofi- COM/Home/common/docs/science- and- innovation/SAN Brochure partnering 2021- Finale.pdf?la=en&hash=A77B0FEF1D D5A29C047DBF67045D5E6E	Hodgkin lymphoma, cutaneous and peripheral T-cell lymphoma (CTCL, PTCL), cancer (breast, lung, bladder, ovarian)						
Seagen Inc	https://www.seagen.com/who-we- are/partnerships	https://www.seagen.com/patients-and- caregivers/disease-we-study	Oncology, Neuroscience, Immune-Inflammatory Diseases						
Servier	https://servier.com/en/areas-of- expertise/partnering/	https://servier.com/en/areas-of- expertise/research-and- development/therapeutic-areas/	Metabolism and digestive tract, anti-tumor, anti-infective, CNS, cardiovascular, blood diseases, vaccine						
Shanghai Fosun Pharmaceutical Group Co Ltd	https://www.fosunpharma.com/en/innovation/alliance.html	https://www.fosunpharma.com/en/product/pharmacy-list.html	Vaccines						
Shenzhen Kangtai Biological Products Co Ltd	http://en.biokangtai.com/news/31. html	http://en.biokangtai.com/intro/1.html	Infectious disease, pain CNC (novel mechanisms), novel modalities						
Shionogi & Co Ltd	https://www.shionogi.com/global/en/innovation/partnering.html	https://www.shionogi.com/global/en/innovation/randd/drug-discovery/whatwe-are-focusing-on.html	Liver disease, tumor, cardiovascular and cerebrovascular disease, orthopedics, digestive system, anti-infection and respiratory diseases						
Sino Biopharmaceutical Ltd	Shionogi & Co Ltd n/innovation/partnering.html http://www.sinobiopharm.com/en/		CNS, Cardiovascular, Women Health, Dermatology, Ophthalmology, Oncology, Anti-Infectives and Gastro therapies, orphan indications India: CNS disorders, Cardiology, Diabetes and Metabolic disorders, Gastroenterology, Ophthalmology, Oncology, Pain, Rheumatology, Allergy, Asthma and Inflammation and Gynecology						
Sun Pharmaceutical Industries Ltd	http://www.sunpharma.com/busine ss-development	https://sunpharma.com/products/	Oncology, Rare Diseases, Neuroscience, and Gastroenterology (GI), Plasma-Derived Therapies, Vaccines						



Takeda Pharmaceutical Co Ltd	https://www.takeda.com/what-we-do/alliances-partnerships/	https://www.takeda.com/what-we-do/therapeutic-areas/	Oncology, Rare Diseases, Neuroscience, and Gastroenterology (GI), Plasma-Derived Therapies, Vaccines						
Company	General Partnering Site	Company Areas of Interest Site	Current Areas of Interest						
Teva Pharmaceutical Industries Ltd	https://www.tevapharm.com/product-focus/teva-api/	https://www.tevapharm.com/product- focus/specialty-therapeutic-areas/	Novel biologics, biosimilars, small molecule specialty medicines (respiratory, pain, migraine and headache, movement and neurodegenerative disorders, and oncology), generics and over-the-counter therapies						
UCB SA	https://www.ucb.com/our- company/partnering/	https://www.ucb.com/disease-areas/	Neurology, immunology, rare diseases						
Vertex Pharmaceuticals Inc	https://www.vrtx.com/we-are- vertex/collaborations-partnering	https://www.vrtx.com/we-are- vertex/collaborations- partnering#areas-of-interest	Cystic fibrosis, Alpha-1 Antitrypsin Deficiency (AATD, Sickle Cell Disease and Beta Thalassemia, Pain, APOL1- Mediated Kidney Disease, new platform technologies that will enable exploration of new diseases or disease targets						
Yunnan Baiyao Group Co Ltd	https://www.linkedin.com/company /yunnan-baiyao-group-co-ltd	https://yunnanbaiyao.co/company- profile/	Chinese patent medicines, Chinese traditional medicines, biological products, health food, cosmetics and beverages, and medical devices						
Zai Lab Ltd	http://www.zailaboratory.com/what wedo/index.aspx#mslide23	http://www.zailaboratory.com/whatwedo/index.aspx#mslide19	Oncology, auto-immune and infectious disease						

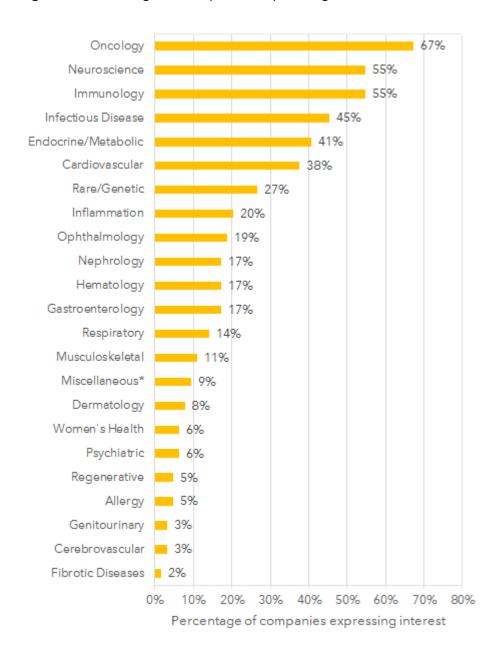
Table 2. Standardized pharma partnering interests

	gy	Cardiovascular	Cerebrovascular	Dermatology	Endocrine/Metabolic	Fibrotic Diseases	Gastroenterology	Genitourinary	Hematology	Immunology	Infectious Disease	Inflammation	Miscellaneous*	Musculoskeletal	Nephrology	Neuroscience	< Oncology	Ophthalmology	Psychiatric	Rare/Genetic	Regenerative	Respiratory	✓ Women's Health
Company	Allergy	Card	Cere	Derr	Ende	Fibre	Gast	Geni	Hem	트	Infe	Infla	Misc	Mus	Nepl	Nem	Onc	Oph	Psyc	Rare	Rege	Resp	Wor
AbbVie										Υ	Υ					Υ	Υ			Υ			Υ
Alexion Pharmaceuticals																				Υ			
Alnylam Pharmaceuticals																				Υ			
Amgen		Υ							Υ			Υ		Υ	Υ	Υ	Υ						
Astellas Pharma								Υ		Υ	Υ			Υ	Υ	Υ	Υ	Υ		Υ	Υ		
AstraZeneca		Υ			Υ		Υ			Υ	Υ				Υ	Υ	Υ					Υ	
Baxter International													Υ		Υ								
Bayer		Υ							Υ								Υ	Υ					Υ
BeiGene							_										Υ						
Biogen							_			Υ						Υ	_	Υ					
BioMarin Pharmaceutical																				Υ			
Boehringer Ingelheim		Υ			Υ					Υ						Y	Υ	Υ				Υ	
Bristol Myers Squibb		Υ		_	_	Υ	-		Υ	Υ		_				Υ	Υ					_	
Celltrion	Υ	Υ						\vdash		Υ	Y			Υ			Υ						
Chongqing Zhifei Biological Products Chugai Pharmaceutical				-				\vdash	٧.	\ <u></u>	Υ			V	V.		V					-	
CSL Behring		V		_	V		_	\vdash	Y	Y		_		Υ	Υ		Υ				V -	V	
		Y	V	-	Y		V		Υ	-	V	-				V	V		V		Υ	Υ	
CSPC Pharmaceutical Group Daiichi Sankyo		Y	Υ		Υ		Υ			Y	Υ					Y	Y	Υ	Υ	Υ			
Dr Reddy's Laboratories		Y		Υ	Υ		Υ			Υ		-				Y	Y	Y		Υ		-	
Eisai Co	_	Y		ľ	Y		Y			_						Y	Y						
					. V		-					-				Y	_					-	
Eli Lilly Fresenius SE	_			-	Y		-			Y		-	Υ			Y	Y					-	
Gan & Lee Pharmaceuticals					Y		-			Y			Y				Y						
Genmab					, r					Υ	Υ	Υ				Υ	Υ						
Gilead Sciences		Υ					Υ		Υ	- '	Y	Y				'	Y					Υ	
GlaxoSmithKline							'		-	Υ	Y	Y					Y			Υ		Y	
Hansoh Pharmaceutical Group		Υ			Υ		Υ			-	Y					Υ	Y						
Horizon Therapeutics					Y					Υ	•	Υ			Υ			Υ		Υ			
Hualan Biological Engineering							_		Υ		Υ						_						
Incyte										Υ	•	Υ					Υ						
Innovent Biologics					Υ					Y							Y	Υ					
Japan Tobacco					Y					Y	Υ	Υ											
Jiangsu Hengrui Medicine					Y												Υ						
Johnson & Johnson		Υ			Y					Υ	Υ					Υ	Y						
Kirin Holdings										Y					Υ	Y	Y				Υ		
LG Chem		Υ			Υ					Υ	Υ			Υ									
Menarini		Υ		Υ	Υ						Υ		Υ			Υ	Υ					Υ	
Merck		Υ			Υ						Υ						Υ					_	
Merck KGaA										Υ						Υ	Υ						Υ
Mitsubishi Tanabe					Υ					Υ	Υ	Υ			Υ	Υ							
Neurocrine Biosciences					Υ											Υ							
Novartis		Υ		Υ	Υ					Υ					Υ	Υ	Υ	Υ		Υ		Υ	
Novo Nordisk					Υ				Υ														
Ono Pharmaceutical										Υ						Υ	Υ						
Otsuka Holdings		Υ		Υ			Υ			Υ	Υ				Υ	Υ	Υ	Υ	Υ				
Pfizer										Υ	Υ	Υ					Υ			Υ			
Recordati	Υ	Υ			Υ		Υ	Υ								Υ				Υ			
Regeneron		Υ			Υ				Υ	Υ	Υ	Υ				Υ	Υ	Υ		Υ			
Roche Holding AG										Υ	Υ					Υ	Υ	Υ		Υ			
Sanofi		Υ			Υ					Υ	Υ					Υ	Υ			Υ			
Seagen																	Υ						
Servier										Υ		Υ				Υ	Υ		Υ				
Shanghai Fosun Pharmaceutical Group		Υ			Υ		Υ		Υ		Υ					Υ	Υ						
Shenzhen Kangtai Biological Products											Υ												
Shionogi & Co											Υ			Υ		Υ			Υ				
Sino Biopharmaceutical		Υ	Υ				Υ				Υ	Υ	Υ				Υ					Υ	
Sun Pharmaceutical Industries	Υ	Υ		Υ	Υ		Υ			Υ	Υ	Υ				Υ	Υ	Υ		Υ			Υ
Takeda							Υ		Υ		Υ					Υ	Υ			Υ			
Teva													Υ	Υ		Υ	Υ					Υ	
UCB										Υ						Υ							
Vertex Pharmaceuticals															Υ	Υ				Υ			
Yunnan Baiyao Group													Υ										
Zai Lab										Υ	Υ						Υ						
% of Companies	=04	200/	20/	00/	440/	20/	4.70/	001	4.70/	==0/		0.00/	00/	440/	4.70/	EE0/	c=0/		-01	270/	E0/	14%	CO

^{*} Miscellaneous includes hospital, generics, internal medicine, orthopedics, medical devices, Chinese traditional medicine



Figure 1. Percentage of companies expressing interest in standardized therapeutic areas.



About Alacrita

Alacrita has been consulting with pharmaceutical and biotech enterprises for over 12 years. We are well-established with a track record of successful engagements, across disciplines and disease areas.

Our core team of partners has been carefully assembled with life science executives who have deep domain knowledge and senior business expertise. Each brings at least 20 years of industry experience.

Alacrita partners leverage a network of over 500 senior-level consultants and functional specialists, enabling us to perform over 100 successful client assignments each year in diverse disciplines.

For more information on our expertise please visit <u>www.alacrita.com.</u>

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